



RESPONSIBLY MEETING  
GLOBAL DEMAND FOR

**QUALITY-OF-LIFE  
MINERALS**

# H1 2021 Results Presentation

18 August 2021

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# Agenda



## Introduction

Michael Carvill, Managing Director

## Financial review

Tony McCluskey, Finance Director

## Operational review

Ben Baxter, Chief Operations Officer

## Market update

Cillian Murphy, Marketing Manager

## Outlook

Michael Carvill, Managing Director

## Q&A

# Delivering increased production and profitability



Ramping up ilmenite production to 1.2 Mtpa (million tonnes per annum)

## GROWTH

Guidance of 1.1-1.2 Mtpa of ilmenite (plus associated co-products) in 2021

**49%**  
production  
increase

Guidance maintained based on H1 performance

## MARGIN EXPANSION

Kenmare is targeting a first quartile position on the industry revenue to cost curve

**49%<sup>1</sup>**  
EBITDA  
margin

EBITDA margin up significantly from 33% in H1 2020

## SHAREHOLDER RETURNS

Targeting a 25% Profit After Tax (PAT) dividend payout ratio in 2021, up from 20% previously

**25%**  
PAT dividend  
target

USc7.29/sh 2021 interim dividend, more than triple H1 2020

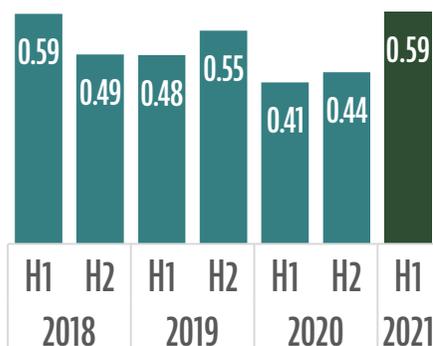
1. EBITDA margin based on EBITDA over free on board (FOB) revenues

# Record earnings & interim dividend

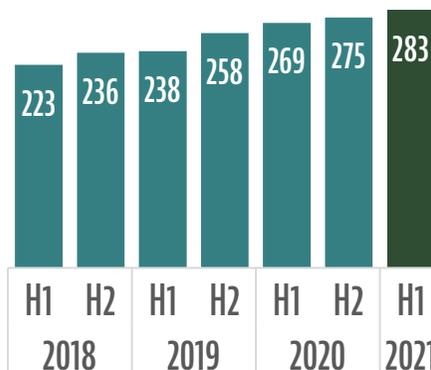


## Operational & financial highlights

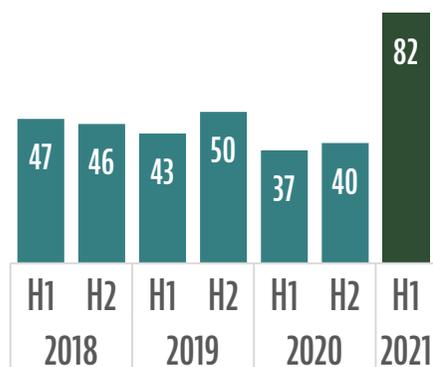
### Shipments (Mt)



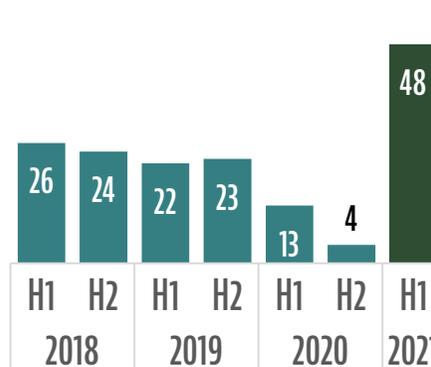
### Sales price (FOB) (US\$/t)



### EBITDA (US\$m)



### Profit After Tax (US\$m)



## Other financial highlights

### Net Debt (US\$m)

**US\$76.2m**

(31.12.2020: US\$64.0m)

### Interim Dividend

**Up 217%**

(H1 2021: USc7.3/sh)

(H1 2020: USc2.3/sh)

## Capital projects

### RUPS<sup>1</sup>

**Underway**

Expected completion  
Q1 2022

### Nataka PFS

**Underway**

PFS expected in 2022,  
ahead of move in 2025

1. Rotary Uninterruptible Power Supply (reducing reliance on diesel generators and reducing CO<sub>2</sub> emissions materially)

2. Free on board (FOB) – received prices less shipping costs

# Committed to safety & sustainability



## Sustainability



- Building on our long-term commitment to Sustainability

## Safety



- 44% reduction in Lost Time Injury Frequency Rate

## COVID-19



- COVID-19 testing & vaccination programme in place

# Financial Review

Tony McCluskey, Finance Director



WCP A morning briefing



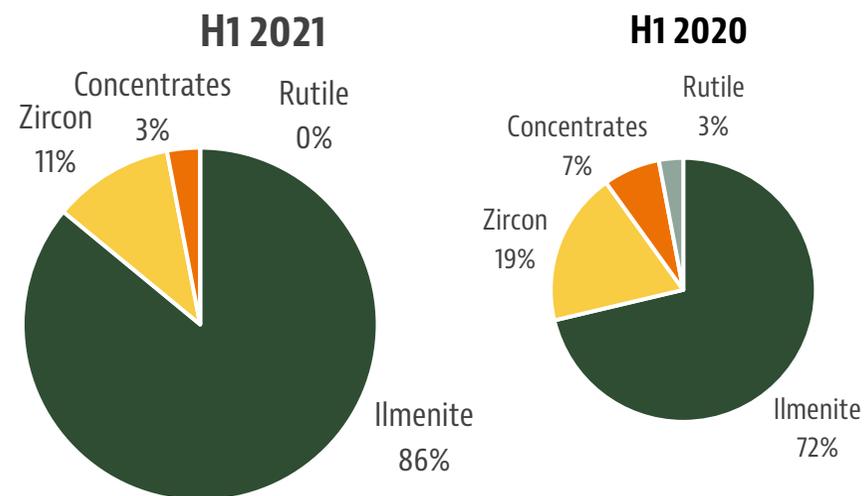
# EBITDA margin increased to 49% (H1 2020: 33%)



## H1 2021 income statement

	H1 2021 US\$ million	H1 2020 US\$ million
Revenue (CIF)	178.2	116.8
Freight costs	(10.4)	(5.6)
Revenue (FOB)	167.8	111.2
Cost of sales & other operating costs	(119.5)	(96.9)
Operating profit	58.7	19.9
Net finance cost	(6.1)	(4.6)
Foreign exchange (loss)/gain	(2.0)	0.7
Profit before tax	50.6	16.0
Tax	(2.6)	(3.3)
Profit after tax	48.0	12.7
EBITDA	82.3	37.2

## Revenue (FOB) by product (%)



- 51% increase in revenues (FOB) with 44% higher sales volumes and 5% higher sales prices (FOB)
- Reduction in tax despite higher profits due to increased tax shield following 2020 PPE additions
- 278% increase in profit after tax and 121% increase in EBITDA, driven by higher product output at improved margin

Volumes ↑, prices ↑, unit costs ↓ = profit after tax ↑278%

# Increased average sales price



## Pricing and shipping review

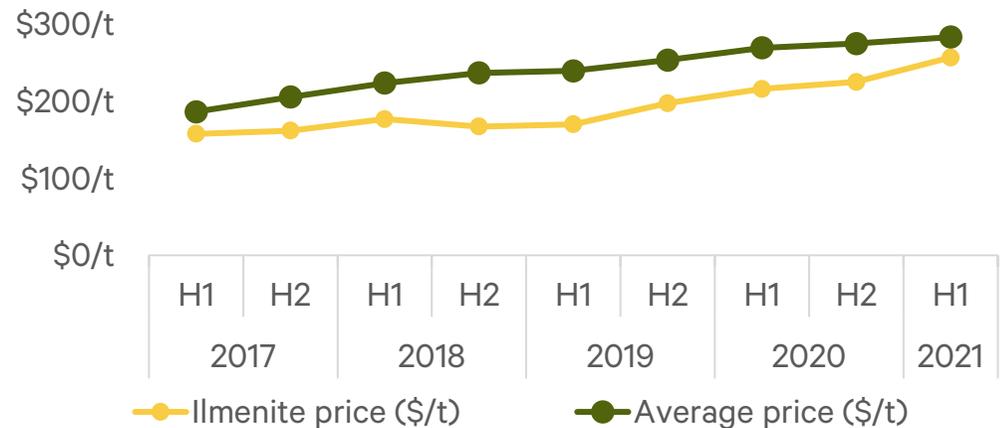
### Strong market conditions continue in H1 2021

- 5% increase in overall average sales price (FOB) to US\$282/t in H1 2021 (H1 2020: US\$269/t)
- Ilmenite price up 18% on H1 2020 and 14% on H2 2020
- Primary zircon price up 4% on H1 2020 and 6% on H2 2020

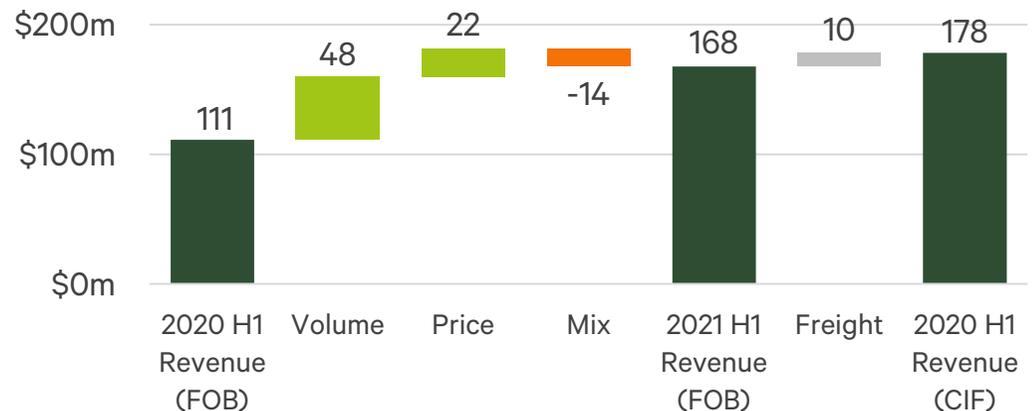
### Shipping volumes substantially increased

- 44% increase in total shipment volumes to 594.1kt in H1 2021 (H1 2020: 413.7kt)
- 52% increase in ilmenite sales volumes on H1 2020
- 8% decrease in primary zircon sales volumes on H1 2020
- A primary zircon & rutile shipment scheduled for H1 slipped into early July resulting in the zircon sales volume decrease in H1 and adverse price mix variance

All products & ilmenite price movements (US\$/t, FOB)<sup>1</sup>



Revenue bridge (US\$m)



1. Free on board (FOB) – received prices less shipping costs

# Unit costs reduced on increased production



## H1 2021 cash operating costs reconciliation<sup>1</sup>

	Unit	H1 2021	H1 2020
Cost of sales	US\$m	100.3	82.7
Other operating costs excluding freight	US\$m	8.8	8.6
<b>Total costs less freight</b>		<b>109.1</b>	<b>91.3</b>
Depreciation	US\$m	(23.5)	(17.3)
Share-based payments	US\$m	(2.1)	(1.0)
Product stock movements	US\$m	3.8	2.2
<b>Adjusted cash operating costs</b>	US\$m	<b>+16%</b> 87.3	75.2
Finished product production	tonnes	<b>+49%</b> 612,100	410,600
<b>Total cash operating cost per tonne</b>	US\$	<b>-22%</b> 143	183
<b>Total cash operating costs less co-products revenue (FOB)</b>	US\$m	<b>+44%</b> 63.3	43.9
Ilmenite production	tonnes	<b>+52%</b> 559,000	368,900
<b>Total cash cost per tonne of ilmenite</b>	US\$	<b>-5%</b> 113	119

- 16% (US\$12.1m) increase in adjusted cash operating costs, due primarily to:
  - Increased COVID-19 costs US\$2m
  - Increased maintenance costs US\$3m
  - HMC haulage costs US\$3m
  - Increased mining royalties and processing taxes US\$1m
- 22% decrease in cash operating cost per tonne driven by higher production volumes (+49%)
- Net ilmenite unit cost reduced to US\$113/t from US\$119/t in H1 2020. Reduction lower than all product cost per tonne due to lower co-product revenues in H1-2021

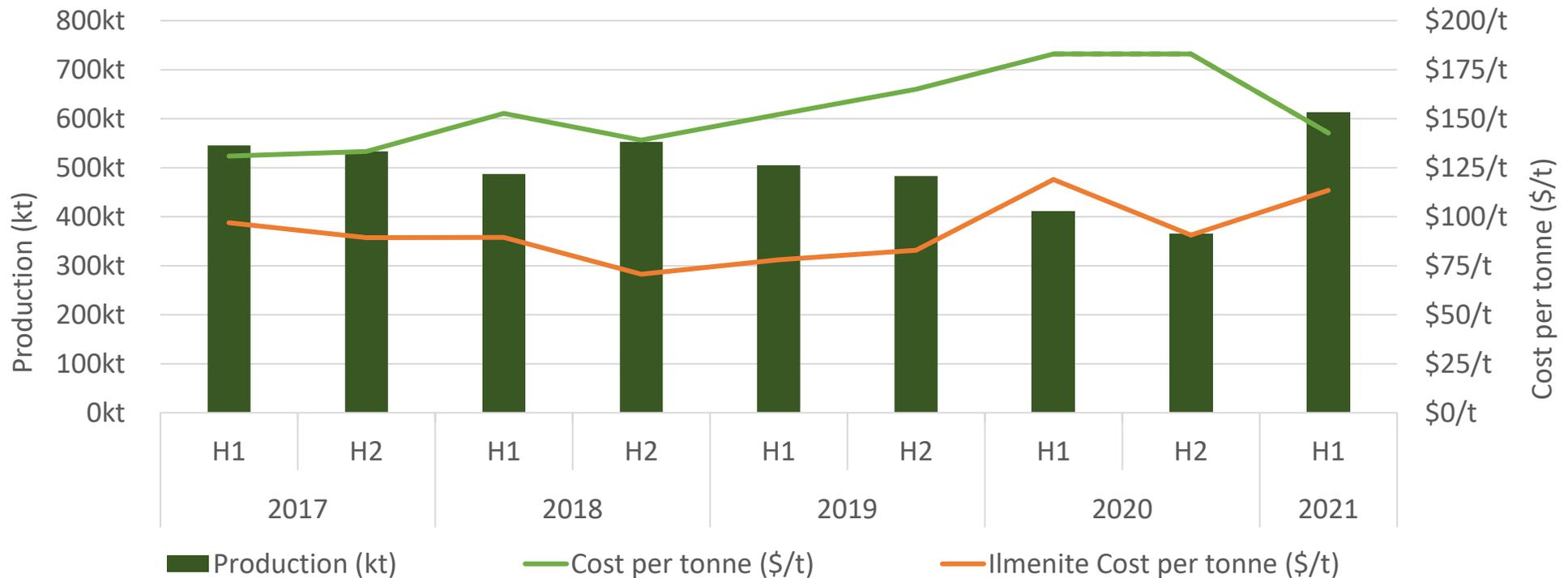
**Unit costs decreased in H1 2021 as a result of increased production**

1. Analysis reconciles Income Statement to cash operating cost to run business

# Unit costs down 23% on prior half year periods



Net ilmenite costs expected to benefit from higher co-product sales in H2 2021



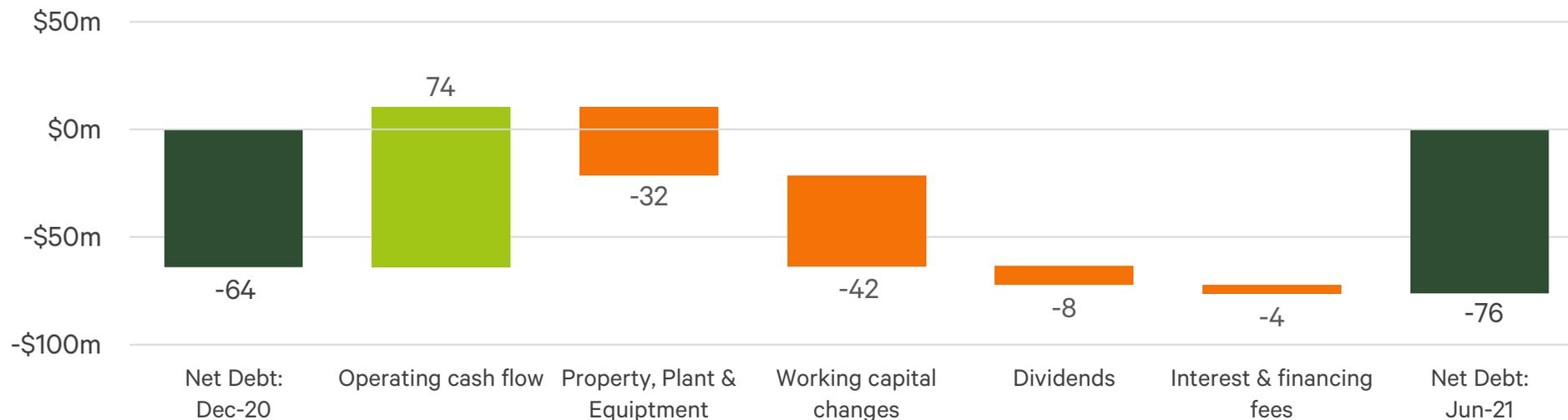
- Total cost per tonne reduced to US\$143 per tonne in H1 2021, targeting further reductions in H2 2021 through a combination of higher volumes and the expected reduction of COVID-19 and HMC road haulage costs
- Ilmenite cost per tonne impacted by lower co-product sales volumes in H1 2021, expected to be a tail wind in H2 2021 as co-product sales and inventories normalise

# Net cash/debt flows



Reduced investment in capital expenditure in H1 2021 compared with previous year

H1 2021 cash bridge (US\$m)



- Increased operating cash flow of US\$74.2 million, due to higher sales volumes and improved pricing
- Investment in capex of US\$31.8 million (incl. amounts due for WCP B Move at year-end), reflecting reduction from 2020 levels
- Working capital increase of US\$42.1 million, mainly comprised of:
  - Trade & other receivables up US\$21.4 million - increased sales volumes and reduced utilisation of invoice discounting
  - Trade & other payables down US\$15.0 million to more normalised levels from elevated balances at year end balances
  - Inventories up US\$5.9 million - mineral stocks up US\$3.8 million and plant spares and consumables up US\$2.1 million

# Financially well-resourced



## Balance sheet review

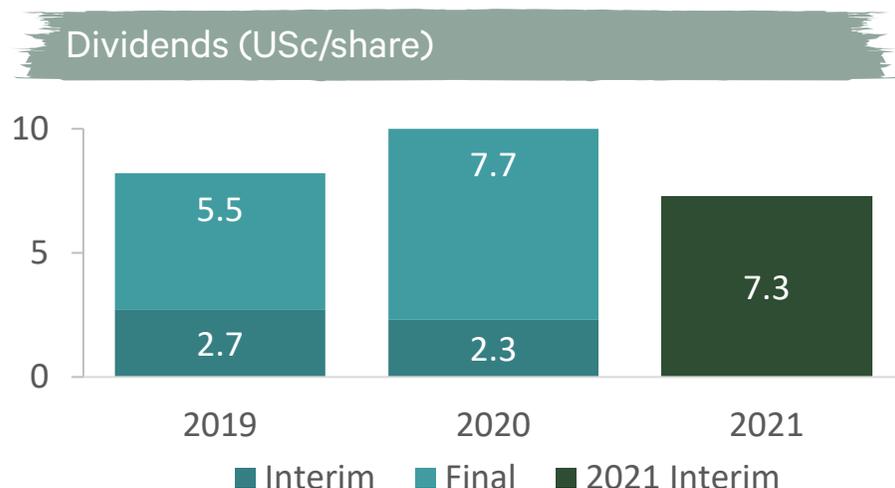
	30-Jun-2021 US\$ million	31-Dec-2020 US\$ million	
Property, plant & equipment	956.6	961.7	➤ PPE movement includes additions US\$23.6m (H1 2020: US\$59.2m), less mine closure adjustment (US\$5.2m) & depreciation (US\$23.5m)
Inventories	69.6	63.7	➤ Inventories up - consumable spares by US\$2.1m and mineral products by US\$3.8m
Trade & other receivables	51.3	29.9	➤ Trade receivables up, mainly due to increased shipments and non-utilisation of the invoice discounting facility.
Deferred tax asset	-	0.2	
Cash	56.5	87.2	
<b>Total assets</b>	<b>1,134.0</b>	<b>1,142.8</b>	
Equity & reserves	940.0	900.5	➤ US\$20m RCF loan principal repaid in H1 2021, reflecting start of debt reduction.
Bank loans	128.0	145.8	
Leases	2.8	3.3	➤ US\$24.8m reduction in payables and accruals to more normalised levels from year end. Mine closure provision reduced by US\$5.2m.
Creditors & provisions	63.2	93.2	
<b>Total equity &amp; liabilities</b>	<b>1,134.0</b>	<b>1,142.8</b>	

Balance sheet remains robust as de-gearing starts with repayment of US\$20m RCF

# Interim dividend tripled



Increased dividends based on rising profitability and elevated 25% target payout rate



## H1 2021 profit after tax

US\$48.0m

## 2021 Interim Dividend<sup>1</sup>

US\$8.0m

## Interim dividend/share

USc7.29

## Dividend increase

+217%

## Dividend summary

- Kenmare is targeting a dividend payout ratio of 25% of Profit After Tax in 2021
- H1 2021 dividend of USc7.29 per share
- Targeting a one-third/two-thirds interim/final dividend split
- 2021 final dividend will be a balancing payment to meet the dividend policy
- Payment to be made in October 2021

## H1 2021 dividend timetable

Event	Date
Ex-Dividend Date	23 September 2021
Record Date	24 September 2021
Currency election cut-off date	28 September 2021
Payment date	22 October 2021

1. 2021 interim dividend is calculated as 66.6% of 25% of H1 2021 profit after tax (US\$48.0m)

# Operational Review

Ben Baxter, Chief Operations Officer



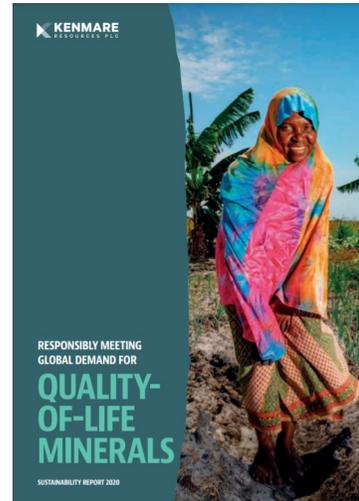
WCP B starting mining in Pilivili

# Enhancing our commitment to Sustainability



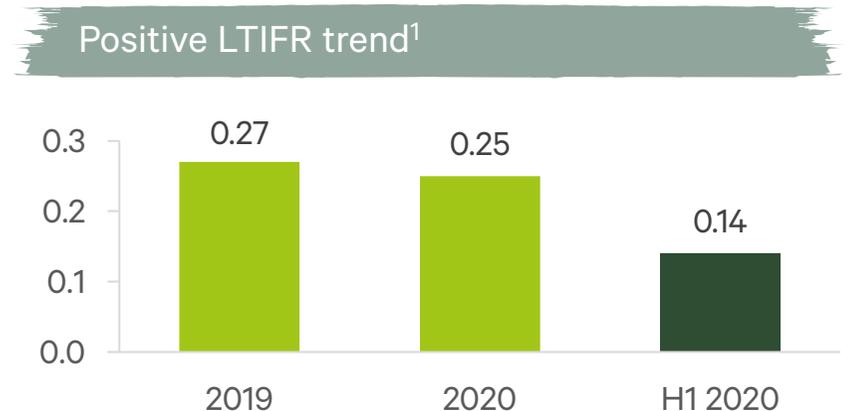
## Sustainability Strategy under development

- Climate resilience & decarbonisation strategy under development
- Emissions reduction projects underway: RUPS
- Rehabilitation plan updated to improve soil fertility & biodiversity
- Ongoing improvement in gender diversity (>11% female workforce representation, as at end H1 2021)
- Inaugural Sustainability Report published
- Customers tracking performance – EcoVadis Silver Award



## Reinforcing Kenmare's safety culture

- 1 LTI in the period
- 3.1 million hours worked LTI free at the end of H1 2021
- Risk management delivering meaningful reduction in injuries
- Implementation of safety leadership and coaching programme

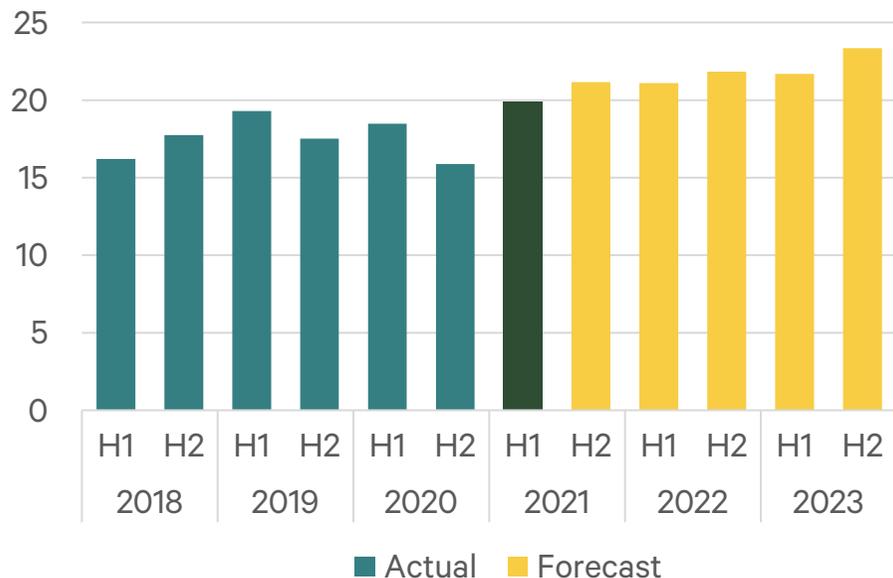


1. LTIFR (Lost Time Injury Frequency Rate) is the number of Lost Time Injuries per 200,000 man-hours worked over a rolling 12 month period

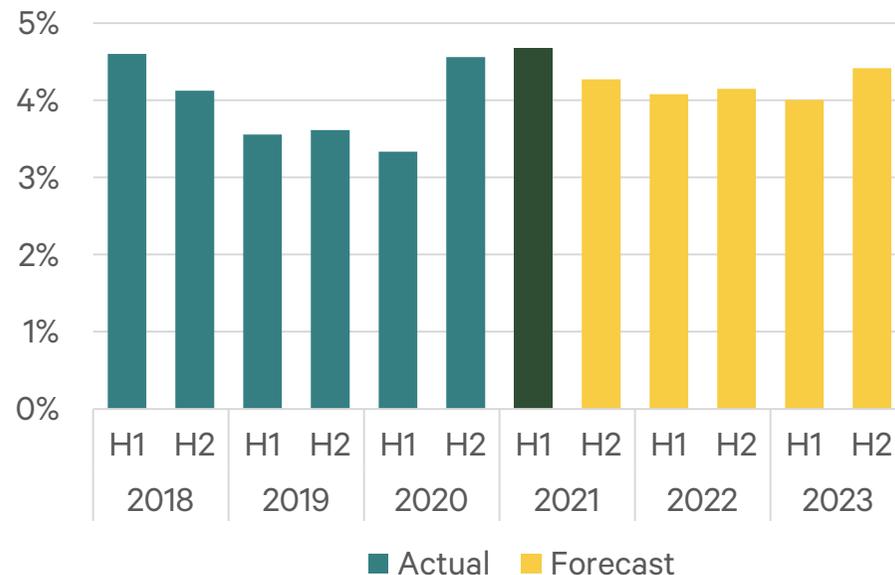
# Record excavated ore volumes in H1 2021



Excavated ore volumes profile (Mt)



Grade profile (% Total Heavy Mineral)



- Record excavated ore volumes (19.9Mt) achieved in H1 2021, as a result of improved throughputs and utilisations
- H2 2022 expected to continue to deliver high mining rates
- Strong grades expected in Q3 2021 (4.7%) as a result of Pilivili contribution, with lower grades expected in Q4 2021 (3.8%) before increasing to 4.1% in 2022

# H1 2021 production review



## Production and shipments consistently delivering

### +43% HMC production

- Increased output from WCP B at higher grade Pilivilil orebody
- Full half year of production from WCP C

### Increased final products: +52% ilmenite production:

- In line with additional HMC and HMC stock drawdown
- All co-products increased production tempered by inefficiencies associated to COVID-19 impacts (maintenance and process control restrictions)
- H1 rutile recovery project delivered
- Concentrates stock build up in H1 2021 to reverse in H2 2021

### Stronger shipments expected in H2

- 44% increase in shipments compared to H1 2020 based on improved demand and increased production
- Increased utilisation of transshipment fleet and significant improvement in load-out cycle times
- Lower proportion of co-products shipped, expected to normalise over full year

### HMC production

798,500t

+43%

H1 2020: 558,400t

### Primary zircon

28,200t

+33%

H1 2020: 21,200t

### Concentrates

20,700t

+18%

H1 2020: 17,600t

### Ilmenite

559,000t

+52%

H1 2020: 368,900t

### Rutile

4,200t

+45%

H1 2020: 2,900t

### Shipments

594,100t

+44%

H1 2020: 413,700t

On target for all guidance metrics

# Development Projects



## 1.2Mt Ilmenite projects delivering

### WCP B Move

- Substantially complete
- Ramp-up of Positive Displacement pumping underway, design throughputs proven, however reliability of some components limiting utilisation
- Expecting to continue some road haulage this year

### WCP C

- Remedial actions on concentrator completed
- Plant operating at design 500tph, >80% utilisation and with product grade & recoveries above plan
- Closing out project with final costing US\$43.5 million (budget US\$45 million)

### Rotary Uninterruptable Power Supply (RUPS)

- Improving MSP utilisations whilst reducing carbon footprint through 15% reduced diesel consumption across the mine
- Higher than expected costings led to re-tendering process for civil engineering and installation costs
- RUPS unit fabrication completed and ready for delivery
- Project forecast to be US\$18 million, with completion expected in Q1 2022

HMC pumped from Pilivili arriving at MSP



RUPS factory acceptance testing



# Nataka PFS on track for delivery in 2022



## Nataka mining expected to commence in 2025

### Developing orebody knowledge for resource confidence and mining resilience

- To be completed in 2021:
  - Geotechnical testing including wide coverage CPTu drilling and trial pit
  - Hydrogeological exploration and modelling
  - Resource Modelling and product quality assessment

### Orebody slimes management

- Hydromining trial successfully completed in Namalope: low cost supplementary method to support dredging in higher slimes
- Process flowsheet developed and testwork underway to manage slimes
- Tails deposition strategies under review

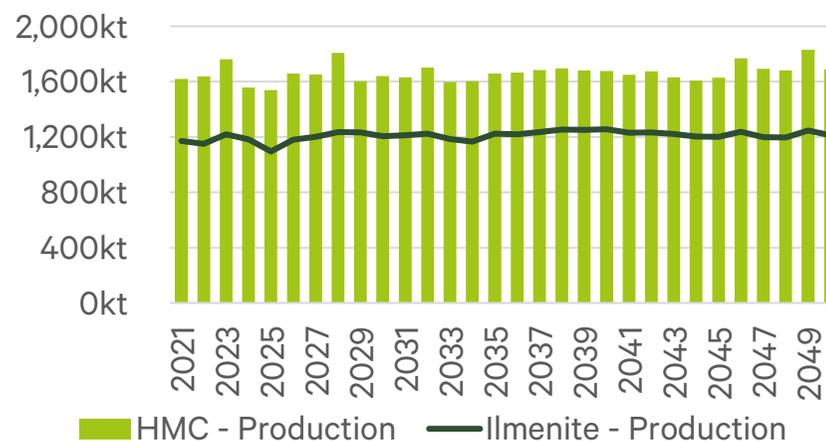
### PFS due in 2022

- Facilitates the relocation of WCP A and WCP C to Nataka
- Relocation of WCP A likely to be by dredging a corridor to a 20-year high grade path, rather than by SPMT
- Studies commenced to address the 2025 shortfall in HMC to make 1.2Mt ilmenite on a sustainable basis

Hydromining trial at WCP A



Long term production at 1.2Mtpa ilmenite



# Market Update

Cillian Murphy, Marketing Manager



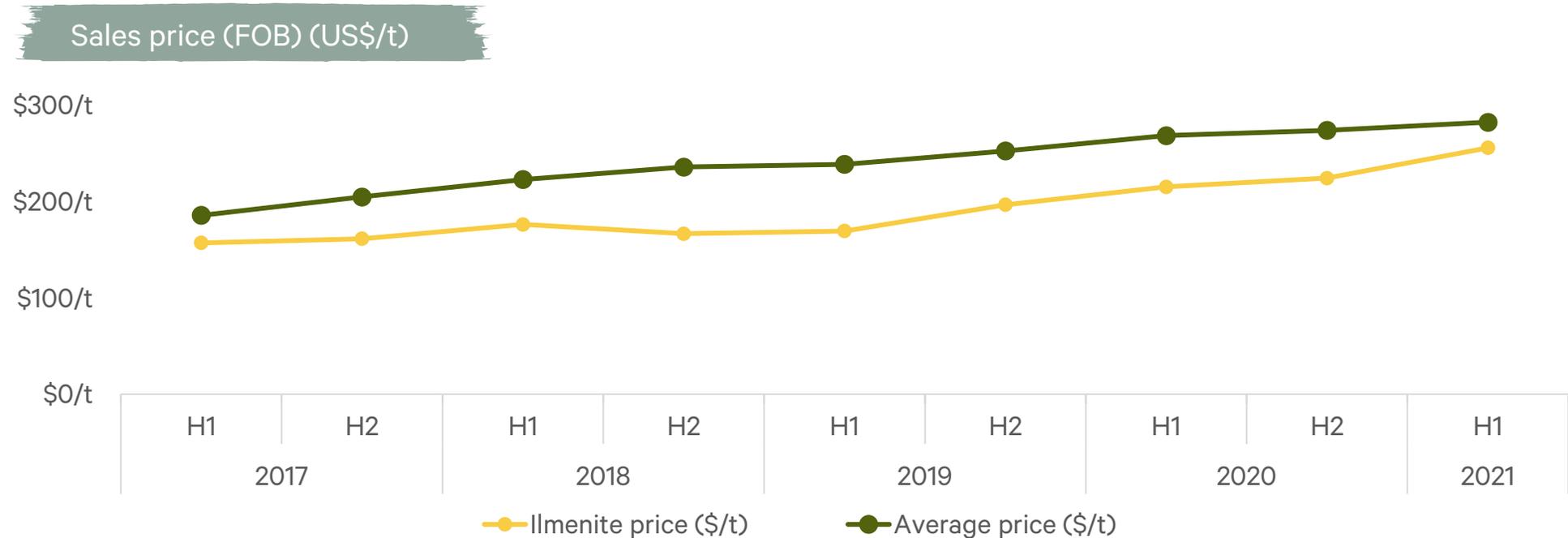
Titanium feedstocks



# Robust markets for all Kenmare products



Kenmare achieved further price increases in H1 2021



## Recovery in downstream markets resulted in strong demand for Kenmare's products

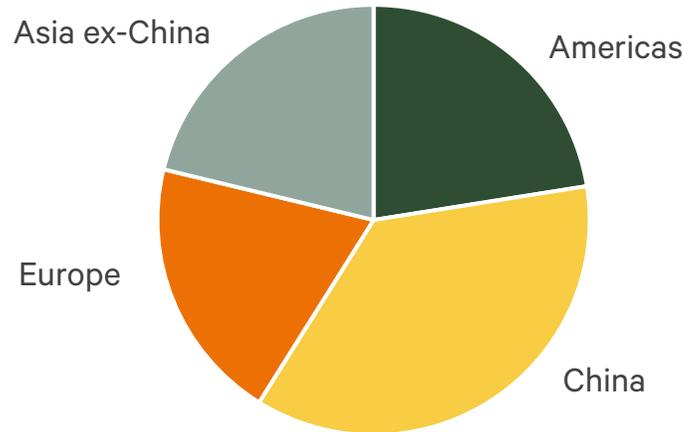
- Global economic growth following the COVID-19 pandemic has resulted in strong demand for titanium feedstocks and zircon
- Tight market conditions has resulted in prices for all products increasing
  - Supply constraints are exacerbating the tight markets
- Supportive market conditions for all products have continued into Q3 2021

# Strong global demand for Kenmare ilmenite

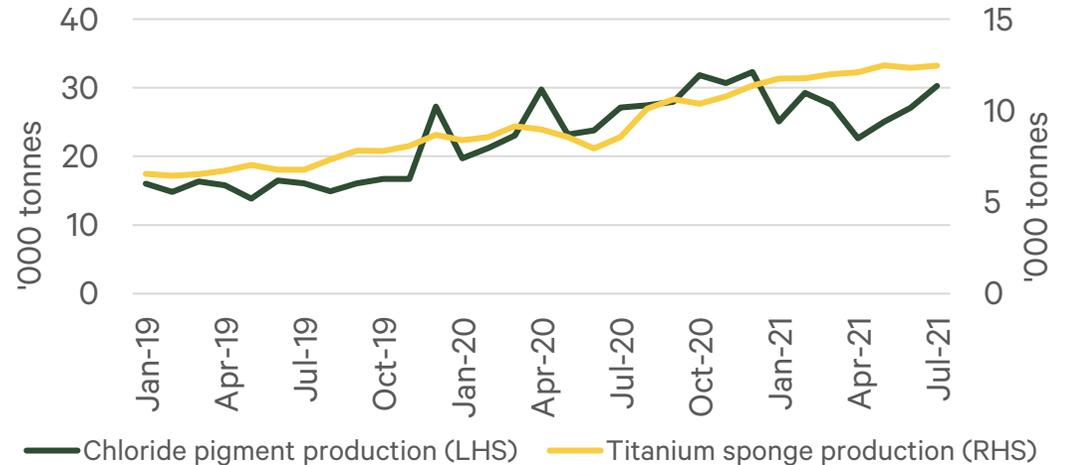


Ilmenite market absorbing Kenmare's increased ilmenite production

Ilmenite sales volumes by region



Ilmenite upgrading in China remains a key growth market<sup>1</sup>



## Broad demand growth resulted in price increases through H1 2021

- Global pigment production increased in H1 2021 due to buoyant downstream demand
- Growing ilmenite beneficiation in China is supported by chloride pigment and titanium sponge markets
  - Kenmare remains a preferred supplier to this market
- Supply constraints to high-grade feedstocks have resulted in higher demand for ilmenite as consumers look for alternative supply sources
- Tight market conditions led to consecutive price increases in Q1 and Q2 2021

1. Source: Toodudu

# Positive market conditions set to continue



## H2 2021 market outlook

### Ilmenite

- Solid demand has continued into H2 2021 and Kenmare expects to achieve higher prices in Q3 2021
- Ilmenite inventories remain at low levels and supply constraints are adding to the demand for Kenmare ilmenite
- Market is absorbing Kenmare's increased production
- Kenmare is experiencing very strong demand for its rutile product and will benefit from the current higher market prices

Ilmenite



### Zircon

- The zircon market recovered strongly in H1 2021 and the market is tight
- Zircon demand improved in all regions with China and Europe particularly strong
- Zircon supply constraints are exacerbating the tight market and inventories are at low levels
- Further price increases announced by major producers for Q3 2021 and current spot prices are significantly above these levels

Zircon



# Outlook

Michael Carvill, Managing Director



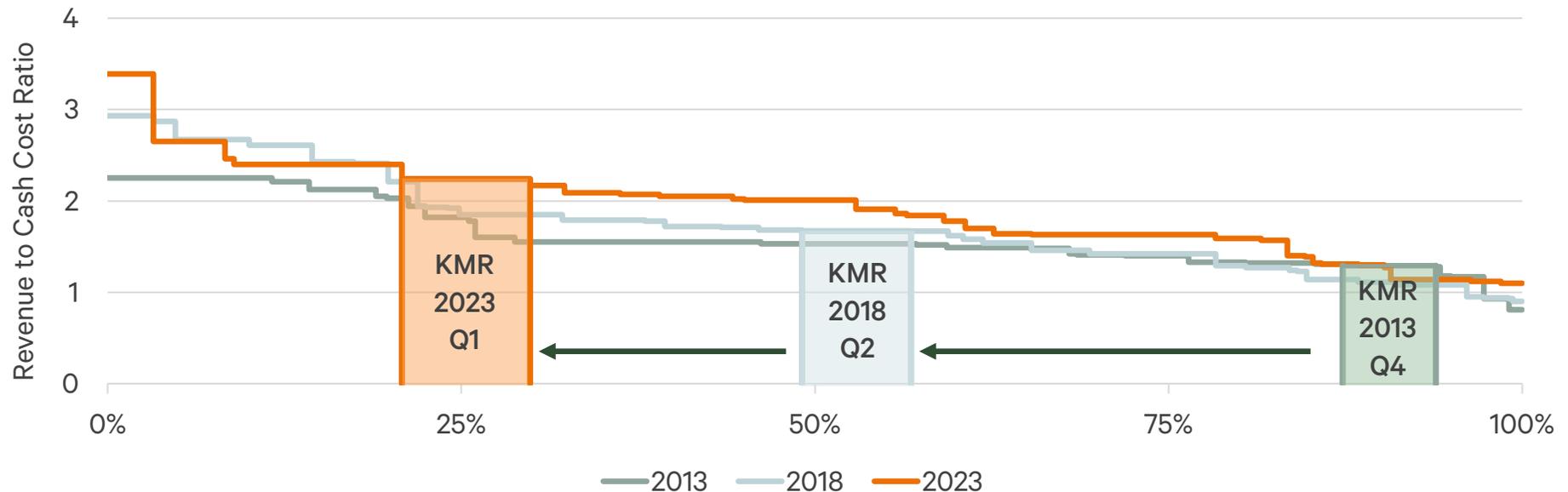
Jetty at sunrise

# Becoming a first quartile margin producer



Kenmare is well-positioned to deliver strong free cash flow

## Industry revenue to cash cost curves



- Kenmare is on track to become a first quartile margin producer
- This is expected to deliver increased cash flow stability
- Ability to remain cash flow positive throughout the commodity price cycle

Source: TZMI

# Building on our strategy



Strategy	H1 2021 Performance	2021 Targets
<b>Growth: Production rising to 1.2 Mtpa ilmenite</b>		
<ul style="list-style-type: none"> <li>➤ Low capital intensity growth to fully utilise existing installed facilities</li> </ul>	<ul style="list-style-type: none"> <li>➤ 49% increase in final product production in H1 2021 vs H1 2020</li> </ul>	<ul style="list-style-type: none"> <li>➤ A 45-60% increase in final product compared to 2020</li> <li>➤ Higher prices are expected in H2</li> </ul>
<b>Margin expansion: 1.2Mtpa production is expected to deliver increased EBITDA margins</b>		
<ul style="list-style-type: none"> <li>➤ Focus on margin expansion through cost reductions and/or increased revenue streams</li> </ul>	<ul style="list-style-type: none"> <li>➤ H1 2021 EBITDA margin up to 49%</li> <li>➤ Up from 33% in H1 2020</li> </ul>	<ul style="list-style-type: none"> <li>➤ Lower unit costs – US\$132-146/t</li> <li>➤ Normalised zircon and rutile sales should positively influence H2 margins</li> </ul>
<b>Shareholder returns: From 2021 free cash flow is expected to strengthen, enabling increased shareholder returns</b>		
<ul style="list-style-type: none"> <li>➤ Pay a minimum dividend of 20% profit after tax to shareholders, while maintaining balance sheet strength and flexibility</li> </ul>	<ul style="list-style-type: none"> <li>➤ 25% PAT dividend payout ratio</li> <li>➤ Interim dividend up 217%</li> </ul>	<ul style="list-style-type: none"> <li>➤ Targeting a 25% profit after tax dividend for 2021</li> <li>➤ Final dividend will be a balancing payment</li> </ul>

# Appendices



Mining at WCP A

# Mineral sands: essential to modern life



## Two core product streams, titanium feedstocks & zircon

### Titanium feedstocks (ilmenite and rutile)

- TiO<sub>2</sub> pigment imparts whiteness and opacity in the manufacture of paints, plastics and paper
- Non-recyclable and difficult to substitute

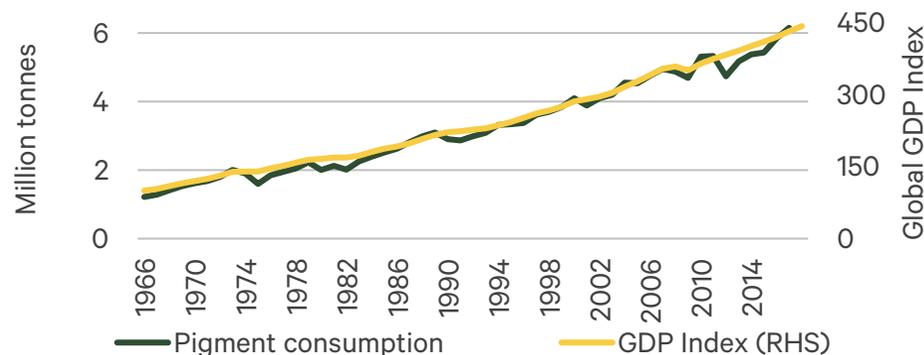
### Zircon

- An important raw material for the ceramics industry for wall tiles, floor tiles and sanitary ware
- Favoured for whiteness, opacity, high melting point and shock resistance
- Emerging market zircon & pigment demand growing rapidly

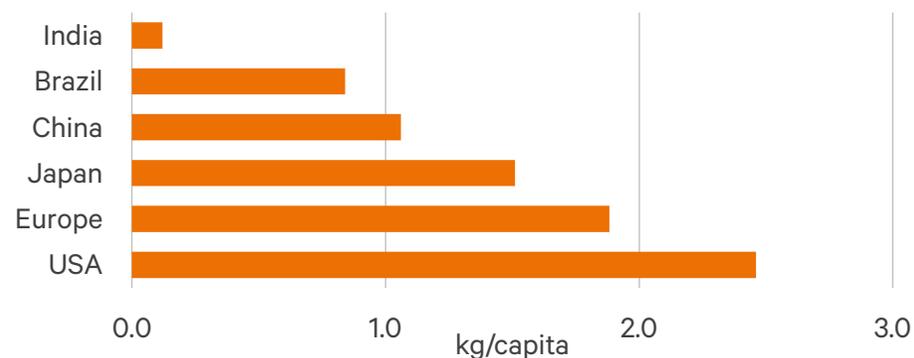
### Pigment is “quality of life” product, consumption grows as income levels increase

- Significantly higher TiO<sub>2</sub> pigment consumption per capita in developed western economies
- Large population developing economies are set for strongest pigment & zircon demand growth

World GDP vs TiO<sub>2</sub> pigment consumption<sup>1</sup>



Regional pigment consumption (2017)<sup>2</sup>



Demand for TiO<sub>2</sub> feedstocks and zircon is driven by global GDP growth and urbanisation in emerging markets

1: Source: Company (1966 GDP base year)

2: Source: Company

# Overview: Moma Titanium Minerals Mine



## Globally significant Mineral Reserves

### Tier 1 resource base

- >100 year life of mine at targeted production rate of 1.2 Mtpa
- Moma is comprised of multiple ore zones – 6.4 billion tonnes of Mineral Resources
- Current mine plan runs beyond 2040

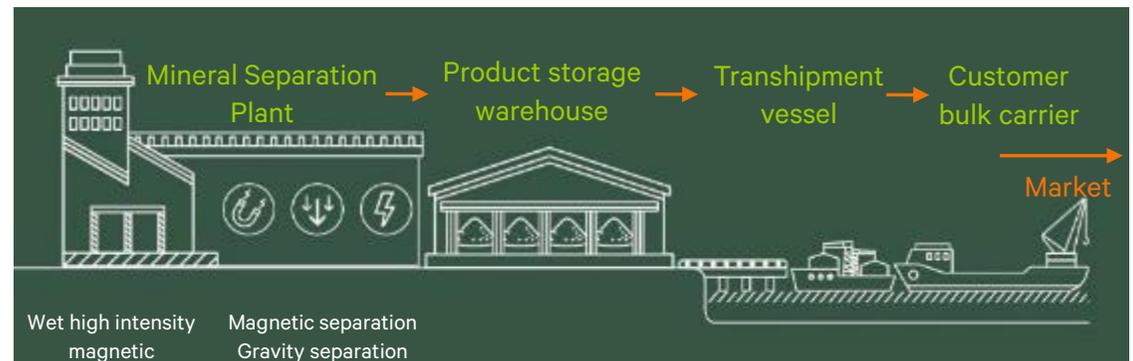
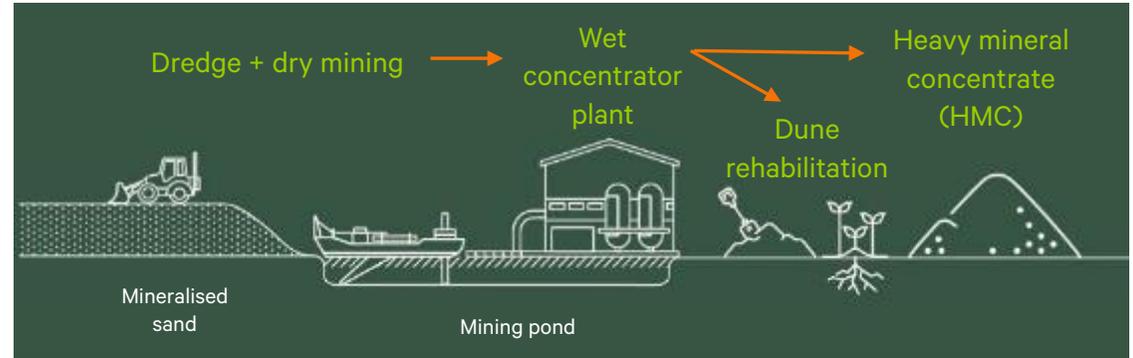
### Low cost, bulk mining operation

- Mature operation – in production since 2007
- Three Wet Concentrator Plants (WCPs) in operation – two mining the Namalope ore zone and one mining at Pilivili
- Dedicated on-site port facilities

### Low environmental impact

- Primarily hydro-generated power (90% of power demand in 2020)
- Progressive rehabilitation of mined areas
- No chemicals used

## Operational process outline



# Financial robustness



## Flexible debt & trade facilities in place

	30-Jun-2021 US\$ million	31-Dec-2020 US\$ million	Interest rate	Term
<b>Term Loan</b>	110.0	110.0	LIBOR +5.4%	March 2025
<b>Revolving Credit Facility</b>	20.0	40.0	LIBOR +5.0%	December 2022
<b>Total debt</b>	130.0	150.0		
<b>Cash</b>	56.5	87.2		

### Facilities Summary

- Debt facilities fully drawn in 2020 to ensure sufficient liquidity to complete WCP B move, given COVID-19 uncertainty
- Term Loan repayments commencing in Mar-22, seven half yearly payments
- Revolving Credit Facility, US\$20m repaid in H1 2021, flexibility to repay more as appropriate
- Other finance facilities in place for invoice discounting

# 2021 production guidance reiterated



Kenmare is well advanced in achieving targeted production of 1.2 Mtpa ilmenite on a sustainable basis

Production		2021 FY Guidance	2021 HY Actual	2020 Actual
Ilmenite	tonnes	1,100,000-1,200,000	559,000	756,000
Primary zircon	tonnes	53,100-57,900	28,200	43,300
Rutile	tonnes	9,500-10,300	4,200	6,000
Concentrates <sup>1</sup>	tonnes	37,900-41,400	20,700	35,200

Costs				
Total cash operating costs	US\$m	166-184	87	158
Cost per tonne	US\$/tonne	132-146	143	188

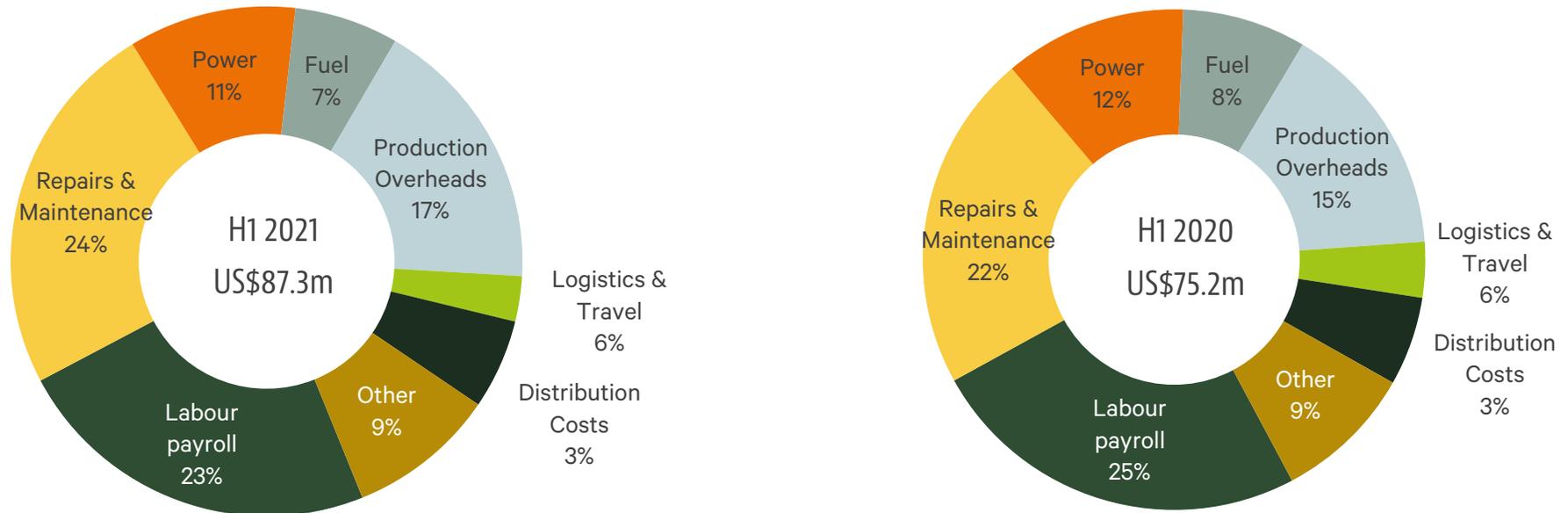
- Production of all finished products in 2021 is currently forecast in line with guidance
- In spite of material irregular costs in 2021 (COVID-19, HMC haulage), cost guidance is also maintained.

Guidance provided on 13 January 2021. Concentrates includes secondary zircon and mineral sands concentrate.

# Total cash operating costs



## Adjusted cash operating costs breakdown



### 16% increase due primarily to:

- Increased COVID-19 costs (US\$2m) in H1 2021, reflecting a comparative (to H1 2020) return to more normalised work & travel patterns whilst maintaining significantly increased sanitation, testing and vaccination efforts in the period.
- Additional HMC road haulage cost (US\$3m) for HMC now produced by WCP B in Pilivili, this will continue to be incurred until HMC pumping system is fully commissioned.
- Increased maintenance costs (US\$3m), reflective of WCP C now operating for a full period and increased output levels from WCP B.
- HMC Royalty and Industrial Free Zone taxes increased by a combined US\$1m, reflecting increased HMC output, increased sales volumes and higher final product prices.

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## Contact Us

Jeremy Dibb

+353 1 671 0411

[ir@kenmareresources.com](mailto:ir@kenmareresources.com)

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Jetty at sunset